

MARCHES LEP PROGRAMME RISK REGISTER
Last updated: 30/1/2023

Risk No.	Risk Description	Description of Potential IMPACT (quantified wherever possible)	Current Controls	Residual Risk Ratings			Rationale for Risk Changes	Risk Mitigation	Direction of Travel
				LIKELIHOOD Rating (Very Low 1, Low 2, Medium 3, High 4, Very High 5)	IMPACT Rating (Minimal 1, Minor 2, Significant 3, Major 4, Critical 5)	RISK Rating			
TOP 5 RISKS - In order of Risk Rating (High to Low)									
3.20	Non delivery of Oxon Link Road	Loss of LGF Grant (£4.19 million); 1090 jobs, 12 hectares of employment land, 835 housing units, 1.14km of new road, 2.05km of road resurfaced & 4.26km of cycle way not delivered having a negative impact on economic development	The LEP continues to monitor the project through the quarterly monitoring process and also request updates.	4	4	16	No changes to residual risk ratings	Regular monitoring of the project has been ongoing. Update provided to LEP Board 24/01/23 following an update to PRMC in December and SCC confirmed that the project would proceed, the concerns raised by the Environment Agency & Severn Trent Water had been addressed and any additional project costs would be met by SCC	↔
2.21	No funding for Marches Growth Hub beyond 2022-2023.	Failure to deliver expected economic benefits across the Marches geography through business support delivered by the MGH programme. This lack of business support at this critical time may lead to an increased level of business failure rates. Also business growth can be restricted without the MGH support.	Continue to communicate business challenges to government and benefits of the GH. Maximise funding to direct delivery. Look at alternative ways to support businesses and respond to changing issues.	4	4	16	No changes to residual risk ratings	Please see Current Controls	↔
2.3	Reduced capacity in the LEP Team due to absence, members of the team leaving or lack of funding.	Continuity of service could be impacted. Delays due to lost knowledge & lack of capacity to monitor projects.	Staff to work flexibly across different parts of the business to allow continuity of service. Continuing to press government for funding confirmation in conjunction with the LEP network. Will look to use agency staff if required but will continue to appoint to vacant business critical roles as appropriate. New project officer resigned in December and a new Head of Business Development and Delivery started in January. Interviews took place in January to recruit a new project officer, however no suitable candidate was identified and going forward this role will not be filled	4	4	16	No changes to residual risk ratings	Please see Current Controls	↔
3.18	The Integrated Construction Wetlands project unable to fully spend against Getting Building Fund allocation by 31 March 2022.	Project failure to deliver against spend and contracted outcomes will lead to potential clawback, non delivery and reputational damage	The LEP continues to monitor and work closely with Herefordshire Council to ensure that the contracted match is generated and outputs delivered within agreed timescales	2	3	6	Risk has decreased due to remaining GBF grant balance of £439,155 was spent in Q2 and Q3 22/23 ensuring that the project met its revised spend profile.	The LEP continues to monitor the revised delivery position through regular progress reports and meetings with the PM, ensuring that the project remains on track. (N.B. match of £227K was claimed in Q3 22/23 leaving £733K to claim. The project has yet to deliver against its other outputs of 500 jobs created and 1385 housing units, however with the delivery of 3 wetland sites these should start to be delivered	↓
3.21	The Hereford City Centre Improvements project does not spend their Overall GBF Grant allocation by 31 March 2023.	The project becomes undeliverable within the timescale resulting in clawback of GBF funding.	The project is being monitored as part of the LEP's performance monitoring programme against its varied contractual commitments. This is subject to a Variation Agreement (Nov / Dec 2022) to the GFA.	3	3	9	The residual risk rating has decreased because the project is making good progress with its spent, there is £621,101 left to claim in Q4 22/23 to meet contractual obligations.	Please see Current Controls	↓
3.22	PRIDE Hill Non delivery as per GFA. A revised Variation Agreement to the GFA was approved 7 -11-2022 at MLEP PRMC.	Clawback of GBF Grant (£5.02 million); 250 jobs created, 10 jobs safeguarded, 19000m2 commercial floor space not delivered having a negative impact on economic development	The project will continued to be monitored against the agreed varied contract through regular meetings with the PM and the project will continue to provide regular updates on the generation of match and delivery of agreed outputs	2	4	8	The residual risk rating has decreased; a new contractor, Rivington Hark, have been appointed; LUF money awarded for the redevelopment of Riverside has provided more certainty about the delivery of the project and SCC has also offered additional outputs	Please see current controls	↓
NEW RISKS - In order of Risk Rating (High to Low)									
1.1	Failure for projects to deliver on agreed contracts	Projects failure to deliver individually on their respective contracted outcomes will lead to potential clawback, non delivery, reputational damage and impact ability to win new contracts.	A programme management system has been implemented. This can clearly identify projects which are underperforming. This is systematically checked as part of the internal audit Shropshire Council Audit Services.	4	3	12	Risk rating increased due to changes in staff monitoring programme delivery	A review of all outputs is underway and will be completed by mid-February 23. This will identify any areas of concern, these will then be raised with the relevant project to ensure that all outputs are delivered within agreed timescales and with all necessary paperwork completed	↑

Direction of Travel Key	
↑	The risk has increased since last review date
↓	The risk has decreased since last review date
↔	No change in the risk
*	New risk

Red text denotes text which has changed or been added since the Risk Register was last reviewed by the Board/PRMC.

Marches LEP - Risk Matrix					
Likelihood	Impact				
	Minimal - 1	Minor - 2	Significant - 3	Major - 4	Critical - 5
Very High - 5	5	10	15	20	25
High - 4	4	8	12	16	20
Medium - 3	3	6	9	12	15
Low - 2	2	4	6	8	10
Very Low - 1	1	2	3	4	5