

Item 10 Appendix 2 MARCHES LEP PROGRAMME RISK REGISTER

Last updated: 05 April 2022

Risk No.	Risk Description	Description of Potential IMPACT (quantified wherever possible)	Current Controls	Residual Risk Ratings			Rationale for Risk Changes	Risk Mitigation	Direction of Travel
				LIKELIHOOD Rating (Low 1, Medium 2, High 3)	IMPACT Rating (Low 1, Medium 2, High 3)	RISK Rating			
<b>TOP 5 RISKS - In order of Risk Rating (High to Low)</b>									
2.23	Marches Growth Hub - The University of Wolverhampton withdraws accommodation and technical support for the Telford & Wrekin Growth Hub.	Disruption of MGH programme in local authority, cost implication of accommodation	Regular on-going contact between the LEP and 3 physical Growth Hub Managers. Bi-monthly MGH Operations Group meetings are held for Growth Hub leads to raise any internal issues with the LEP which may impact on Growth Hub operations.	4	4	16	n/a	At the MGH Operations Group meeting on 16 February 2022 the LEP was advised that the University of Wolverhampton is reviewing accommodation and technical support provided to the Telford Growth Hub. A medium to long term plan is being developed for the possible relocation of the hub at Telford and the Local Authority is working with the University in the short term to ensure that it stays in its current location.	*
3.20	Proposed merger of the Oxon Link Road with the Shrewsbury North West Relief Road (SNWRR) may impact on the delivery of its contracted deliverables - including Match Funding, Milestones and Outputs.	Timelines are uncertain and milestones may slip meaning match funding and outputs are not delivered, exposing the LEP to the risk of not meeting its commitment to Government.	The LEP continues to monitor the project through the quarterly monitoring process and also request updates.	4	4	16	The residual risk rating has been increased to reflect the lack of response from the project to requests for information and project updates.	Previous risk response archived. Following PRMC on 28 October 2021, the LEP emailed the project lead on 10 November 2021 requesting specific information to enable the Funding Agreement to be varied and confirmation of the governance position in preparation for the January LEP Board. A response has been received confirming the actions are being worked through. [Addendum - the LEP emailed the project lead on 5 January with a request to meet to discuss the formal position paper required for the January board meeting on the 25th and an update on the actions from the email sent on the 10 November. To date no response has been received]. On 2 March 2022 the LEP Team met with Shropshire Council, the project lead confirmed the information requested for the Funding Variation would be worked on as well as an updated position on the delivery for the LEP Board to consider at its April LEP Board meeting.	↑
3.18	The Integrated Construction Wetlands project is unable to negotiate the purchasing of land from owners, impacting on the projects ability to spend their Getting Building Fund allocation.	The total GBF funding allocation of £1,000,000 is not spent in the 2022/23 financial year resulting in the potential for reputational damage and impacting on the LEP's delivery rating and credibility with DLUHC. If the project is unable to meet the spend target for 21/22 this could result in them being unable to draw down funds for 22/23. This could potentially lead to tension and difficulty in completing the project if funding has to be withdrawn.	The LEP continues to work with Herefordshire Council on this Strategically Important project. Please see Risk Response.	3	4	12	The residual risk rating has been changed to amber to reflect a funding agreement variation now being in place.	Previous risk response has been archived. The funding agreement variation has now been sealed and dated, reflecting a revised delivery profile put forward by the Project Team (endorsed by PRMC & approved by LEP Board) which they are confident in achieving - this requires the project to spend £377,372.57 of GBF Funds by 31 March 2022, with the remaining GBF grant balance of £622,627.43 to be claimed October 2022. The LEP will monitor the revised delivery position closely through its monitoring programme and monthly progress reports, ensuring the project remains on track to meet its spend target for 2021/22.	↓
3.21	The Hereford City Centre Improvements project may not spend their Freedoms and Flexibilities or Overall GBF Grant allocation by 31 March 2022.	The project becomes undeliverable within the timescale resulting in clawback of GBF funding.	Previous current control archived. The project is being monitored as part of the LEP's performance monitoring programme against its varied contractual commitments.	4	3	12	The residual risk rating has decreased to amber to reflect a funding agreement variation now being in place.	Previous risk response archived. A Funding Agreement reflecting the delivery proposal presented at the 28 October 2021 PRMC meeting was drafted by the LEP. On 2 December 2021 the LEP were informed Herefordshire Council had sealed the document, posting it to the Accountable Body for sign-off. [Addendum - the variation was fully signed off on 20 December 2021. At a meeting held on the 28 January 2022, the project provided assurances to the LEP that they were able to meet the GBF spend profiles set out within the Funding Agreement.	↓
3.22	The delivery of the Pride Hill Remodelling GBF project may be impacted following a decision by Shropshire Council on 23 September 2021 to pause the project while a review of the Pride Hill, Civic Accommodation and Riverside Development and further market testing is carried out.	The project, as set out in the funding agreement, is not delivered, impacting on GBF spend and delivery of match funding and outputs.	Delivery of the project is monitored through the monthly claims and reporting process and quarterly monitoring visits. Interim meetings are held for the project to keep the LEP updated on the re-scoping process and any associated risks to delivery.	3	4	12	No changes to residual risk ratings	Previous risk response archived. A meeting has been scheduled for 15 December 2021 to review the current position of the project. [Addendum - an update was provided to the LEP on 15 December 2021. A further update has been arranged for 17 January 2022.] An update was provided to the LEP on the 2 February 2022 in advance of Shropshire Councils cabinet/council meeting. Once the LEP has been officially notified of the decision the LEP Board will consider varying the project Funding Agreement - which will require a formal change request once a revised profile for the delivery of Match Funding & Outputs has been determined. Updated post PRMC 9 March 22 - the LEP has received partial confirmation from Cabinet and is currently awaiting the decision notice. Once received the project will need to provide the LEP with a revised delivery proposal enabling the funding agreement to be varied.	↔

Direction of Travel Key	
↑	The risk has increased since last review date
↓	The risk has decreased since last review date
↔	No change in the risk
*	New risk
Red text denotes text which has changed or been added since the Risk Register was last reviewed by the Board/PRMC.	

Marches LEP - Risk Matrix					
Likelihood	Impact				
	Minimal - 1	Minor - 2	Significant - 3	Major - 4	Critical - 5
Very High - 5	5	10	15	20	25
High - 4	4	8	12	16	20
Medium - 3	3	6	9	12	15
Low - 2	2	4	6	8	10
Very Low - 1	1	2	3	4	5