

Unlocking opportunities for the Severn Regional Growth Zone

Rivers Severn, Wye, Teme and Warwickshire Avon

River Severn Partnership

Welcome to the River Severn Partnership. A transformational partnership bringing together multiple organisations, resources and skills to **drive resilient and sustainable economic growth along Britain's longest river network**, creating the Severn Regional Growth Zone.

We recognise the unique role of this river network both as a wonderful natural asset but also as the foundation and indeed catalyst for resilience and wellbeing. It is well known for its beautiful historic riverside locations, World Heritage river-based assets, strong agricultural base dependent on the water environment and the multiple tourist attractions driven by the river, not least the Severn Bore.

The Severn and Wye river network impacts on us all, both directly and indirectly, but is fundamentally the one thing that binds us all together. Utilising this uniting strength, we believe the River Severn Partnership offers a huge opportunity.

We are all faced with significant challenges from natural events such as flooding and drought which are increasing with the impacts of climate change, policy implications around leaving the European Union and most recently the urgent need to bounce back from the Covid-19 pandemic. We recognise we are at a turning point.

We need a truly collaborative approach with Government which enables us to build back better, ensure infrastructure works harder to deliver more and that we harness the wealth of academic and innovation opportunities that this functional area provides. This is what the River Severn Partnership will do.

We have the vision, commitment and evidence of opportunity and now need **£9.7 million** to develop a uniting strategy and investment plan that enables the Partnership to act, unlocking the potential of the region. This investment will deliver benefits in excess of **£100 billion GVA** over the next 20 years.



Mike Grimes

River Severn Partnership Joint Chair and Area Director

Environment Agency West Midlands



Mark Barrow

River Severn Partnership Joint Chair and Executive Director of Place

Shropshire Council



"The River Severn Partnership is a unique and exciting collaboration of partners working together to achieve shared outcomes. As Chairman of the Wyre Forest ReWyre Board I recognise the immense opportunity this project offers to act as a catalyst to drive further economic growth along the entire geography of the partnership area."

Neil Morris, Commercial Director,
OGL Computer Services Group and Chairman of ReWyre Board

Our Vision

The Severn Regional Growth Zone presents an **unprecedented opportunity** for Government to capitalise on an established union of partners with a shared ambition for resilient growth.

In the context of climate crises, the challenges presented by leaving the European Union and the pressing need for a green recovery from Covid-19, by working together, we can realise a **£11.4 billion GVA** per annum uplift. This will be achieved through delivering a programme of enabling, water management infrastructure to unlock existing and new opportunities for growth.

The Severn region has a long history of growth which has traded on the river network, from historic riverside locations, industrial heritage, diverse agriculture, and important tourism assets. The river network has historically and continues to offer many opportunities, but it also poses many challenges.

The region suffers significant and recurring flooding, most recently in February 2020, as well as water resource challenges to support agriculture and other sectors, both of which will be exacerbated under future climates. In addition, as a rural economy, the region faces challenges around low levels of productivity, and how to unleash the full potential of our people and communities to thrive.

In addressing these challenges, the Partnership will move from a reactive risk management approach to one of proactive asset management, recognising the positive role of the river network.

The Partnership supports an holistic, whole ecosystem approach to resilient place based growth which provides a strong foundation for environmental resilience and collaboration.

In turn this will unlock the potential of the Severn Regional Growth Zone, creating vibrant places to live, work and enjoy.

The River Severn Partnership integrates delivery around climate resilience, Local Industrial Strategy ambitions and key objectives of the 25 Year Environment Plan, well-being goals of Wales and United Nations Sustainable Development Goals.



“The River Severn Partnership represents a truly exciting and innovative opportunity to provide a long term programme of skills development in water management. I can see the Partnership acting as a significant catalyst for apprenticeships, degree apprenticeships and other learning. The impact and reach of this work could well lead to a national transformation of skills in water management. This represents a really important response to the climate change agenda and towards achieving the UN SDGs in building capacity for dealing with water related issues, such as flooding and drought.”

Professor David Proverbs, Birmingham City University

The Opportunity

The partnership creates a platform for **year-on-year sustainable economic growth** that is underpinned by a strategic approach to water management

We have completed a comprehensive, holistic review across the economy of the counties who are existing partners in the River Severn Partnership.

We can demonstrate how this growth is enabled by integrated planning and delivery of infrastructure to manage winter flooding and summer droughts for both the River Severn and the River Wye.

Not only will land be made available for growth through this programme, but confidence in investment in the region will be strengthened.

The wider local, regional, national, indeed the overarching societal economic benefits far outweigh the investment in infrastructure projects needed to create these sustainable growth conditions.

Direct and indirect benefits across the Severn Regional Growth Zone will include:

- The direct benefit of bringing more than **2,000 ha of land** back into use to promote economic growth across all sectors of the economy
- Direct economic benefits generated by the **major infrastructure programme** of works itself
- Indirect benefits created by **increased investment and investor/developer confidence**, resulting from certainty against flood risk; this will accelerate the development and delivery of new projects planned by all partners in the River Severn Partnership
- Improvements across the board in terms of local community performance driven through **greater health, wellbeing and prosperity outcomes.**

There are close to **600,000 people** live in major settlements along the length of the rivers contributing a combined **annual GVA of £30.8bn.**

We believe that it is possible to bring an **additional 88,000ha of land** back into economic contribution directly adjoining the rivers to contribute to economic growth worth an additional **£11.16bn of GVA per annum.**

Outcomes

By 2040 in excess of £100Bn in GVA uplift



1372ha
of new housing
land released

£1.8Bn
direct
economic
benefit from
housing



£4Bn
GVA from
construction



47,200
new homes
over 20 years

£46.5Bn
indirect
economic
benefit from
housing



2997
apprentice
and re-training
roles



34K ha
of agricultural
land released
- £800M
additional
land value



£600M
wellbeing gain



£152M
GVA losses
from flooding

Enhanced
Natural
capital

Alongside the national ambitions to boost productivity and level up growth, this infrastructure investment could positively impact on 27 out of the 46 Welsh Government National Indicators for Wales, highlighting the cross border joint working potential and value.

Key themes

Economy



A long-term infrastructure led economic strategy for the Severn Regional Growth Zone will enable us to build back better in our current period of recovery. Integrating water management with other investments will unlock the project pipeline, reduce barriers to business growth, and create jobs across all sectors.

Using the river



We are developing opportunities to leverage the huge positive potential of the river network for unlocking land for growth, and providing energy generation, transportation and revenue generation through increased visitor numbers.

Flooding and drought



We can reduce the estimated £230 million of annual damages to infrastructure and protect better the health and livelihoods of the 2.33 million people who live in our region. Through a focus on water at the catchment scale we can manage both flood and drought in an integrated way, as part of the supply chain, to support resilient communities and businesses.

Environment



In enhancing the natural capital assets which are the foundation for our region and its prosperity, we will showcase low carbon infrastructure options and create accessible country parks and wetlands that promote biodiversity and improved health and wellbeing.

Agriculture



We will create accelerator hubs for skills and innovation which support the agri-tech industry as we leave the European Union, helping to promote sustainable local, regional and national food security.

People



Integrated infrastructure will create opportunities for everyone, ensuring improved health and wellbeing is sustained across the region.

Housing



Releasing land for development and accelerating the planning process will support planning authorities to deliver above and beyond their existing sustainable housing aspirations. The right housing mix will support the diverse workforce needed to deliver sustainable economic growth.

“As the River Severn Partnership is an integrated approach to a sustainable future for the entire river catchment, the Severn Rivers Trust welcomes a collaboration that crosses county and country borders, The river ignores all artificial boundaries, and this direction is essential to ensure a sustainable river system that has freshwater environment at its heart.”

Mike Morris, Chief Executive Office, Severn Rivers Trust.

Offer and Ask

Our Partnership is **innovative, dynamic and collaborative** in its approach. We want Government to support and mirror our approach to accelerate and maximise the potential of the Severn Regional Growth Zone.

Our offer - We will:

Act as national showcase, focussing on interdependencies between water, as a key natural asset, and the wider delivery of housing, employment, skills, transport and green infrastructure.

Harness the scale of this opportunity to establish the Severn Regional Growth Zone, enabling our communities to react to current and future challenges through an holistic and cross departmental approach.

Deliver a programme of infrastructure interventions & accelerated projects that deliver rapid benefit, that are transformative in scale and which will be game changing for the region.

Create system level stewardship:

across Britain's longest river network, with a shared commitment to delivering environmental gains that addresses benefits and risks and provides the certainty and confidence to unlock investment.

Coalesce sources of funding for delivery, by exploring how our approach provides uplift and new financing leverage to deliver economic growth and prosperity

Provide established local leadership to navigate a green recovery from the Covid-19 pandemic and our exit from the European Union.

Lead collaboration and community participation

Our ask - We require:

£9.7 million to deliver a place-based strategy and business case for the Severn Regional Growth Zone.

This will:

- Establish the evidence base that enables the Partnership, through its local leaders, to take the strategy forward into action.
- Identify an accelerated programme of activities and integrated infrastructure investments which unlock growth across the region.
- Create the governance, management and engagement platform to ensure delivery of the programme

We anticipate that future public and private investment in a **£1 billion integrated programme** of infrastructure will deliver benefits in excess of **£100 billion GVA over the next 20 years**, achieving benefit to cost ratios in excess of those that could be achieved by sectors working in isolation.



We welcome the setting up of the River Severn Partnership to enable us all to work together to maximise its impacts and put in place measures to benefit both our communities and our businesses along the course of the river.

Mandy Thorn MBE DL, Chair, Marches LEP

The Partnership

The River Severn Partnership has united local authorities, local enterprise partnerships, water companies, Water Resources West, the Environment Agency and Natural Resources Wales around a **shared vision and common agenda**.

We are unified by the transformational opportunities the Severn and associated network of rivers in the region provide across Economy, People and Place. We are committed to delivering a series of overarching aims for the region.

We will deliver a long-term programme which unlocks growth across the region by addressing interdependencies between water management, housing, employment transport and other infrastructure delivery.

We are a structured and accountable body which will support the development of a robust and adaptive strategy.

The Severn Regional Growth Zone occupies a region of strategic importance and crucial link between Wales and England, the West Midlands, South West and South East. It seeks to complement other growth initiatives such as the Gloucester City Region by helping to provide resilience and adaptation to existing environmental risks across the area.

As our Partnership grows and evolves, we anticipate the geography of the Severn Regional Growth Zone will also evolve to reflect the regional opportunities we create.

For example, Natural Resources Wales is supporting the Partnership through cross border catchment work on the Water Framework Directive, the Water Resources West partnership, and catchment based approaches to flood risk management. Discussions are now beginning with other key Welsh organisations to bring them into the partnership.

The Severn Regional Growth Zone currently includes the regions supported by the rivers Severn, Wye, Teme and Warwickshire Avon, reflecting the way these areas collaborate to drive growth.

"We are pleased to be a key partner in the River Severn Partnership. Recent flooding events have demonstrated the need for a cooperative and collaborative approach in reducing the one of the most devastating impacts of climate change on local residents and one of the region's most important visitor attractions."

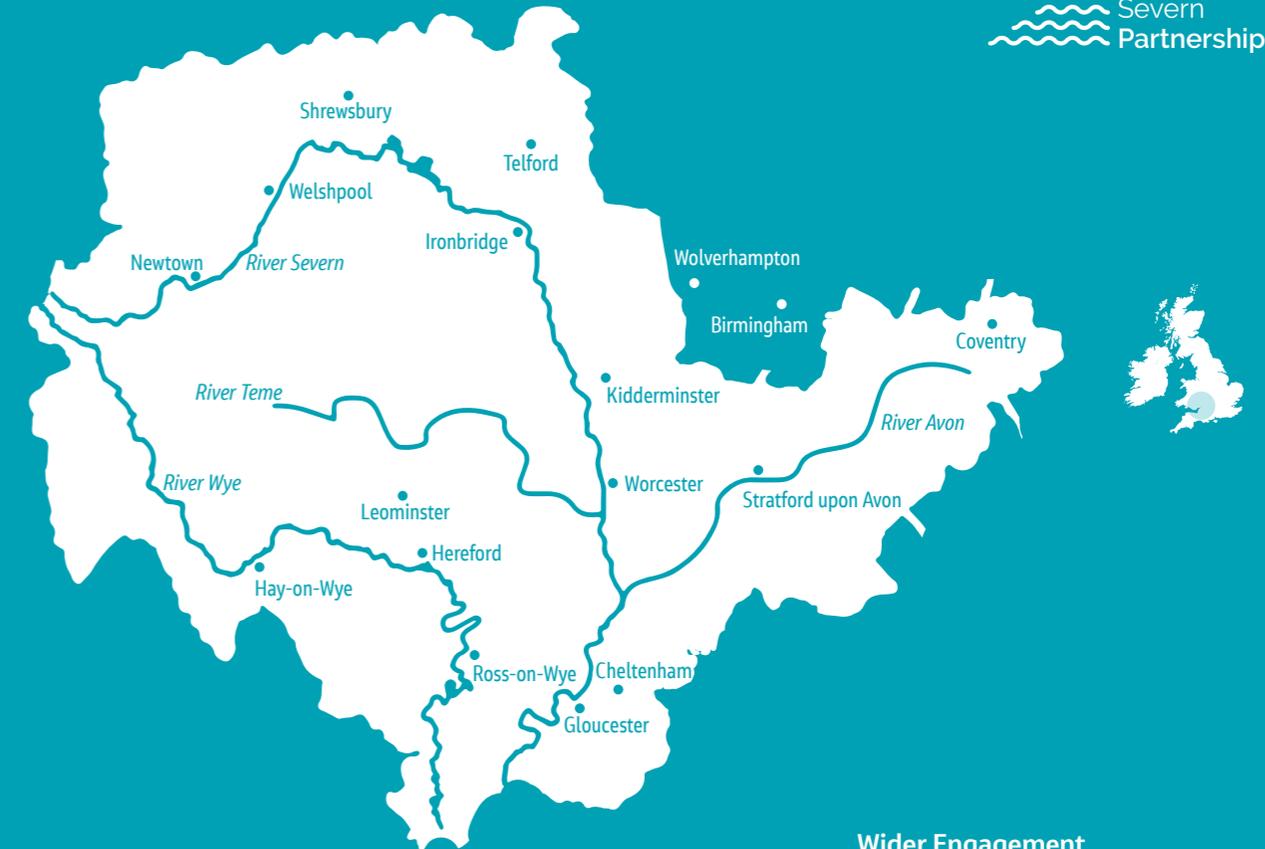
Cllr Shaun Davies, Leader of Telford & Wrekin Council.

"The Severn is at the heart of the region covered by Water Resources West. Working collaboratively with the Severn partnership ensures we can collectively achieve our mutual goals and ambitions and ensure a truly integrated plan."

Richard Blackwell, Director, Water Resources West

"The Partnership puts the natural environment at the heart of decision-making for the mutual benefit of the economy, wildlife and people, and represents an exemplar of partnership working and strategic systems-thinking. We wholeheartedly support this approach."

Matt Whitney, Partnership Manager, Gloucestershire Local Nature Partnership



Partners

- Environment Agency
- Shropshire Council
- Telford and Wrekin Council
- Herefordshire Council
- Worcestershire County Council
- Wychavon District Council
- Wyre Forest District Council
- Malvern Hills District Council
- Worcester City
- Gloucestershire County Council
- Tewkesbury Borough Council

Wider Engagement

- Marches LEP
- Worcestershire LEP
- Gloucestershire LEP
- Greater Birmingham & Solihull LEP
- Water Resources West
- Severn Trent Water
- Natural Resources Wales
- Severn Rivers Trust
- Local Nature Partnerships
- Wildlife Trusts
- National Farmers Union
- Homes England
- Midlands Connect
- Natural England
- Forestry Commission
- Dŵr Cymru Welsh Water
- Powys County Council

Case for change

This is a **once in a generation opportunity** to transform the 4,500 square miles which make up the Severn Regional Growth Zone.

The partnership is thinking, working, acting and responding differently to the challenges the region faces at an ever-increasing pace and building a stable platform for growth.

This will not only be measured in economic or prosperity terms, but in the enhanced community health, life chances and wellbeing performance.

We have a growth plan that first and foremost respects and enhances the environment. It is highly natural resource-conscious, providing a resilient approach that respects and capitalises on all the historic, heritage and landscape features that make the Severn Regional Growth Zone a beautiful place to live, work and relax and a place of amazing opportunity.

We cannot continue to take a reactive approach to events that shape our present and our future.

The impact of climate change indicates this river system could experience a 850mm increase in peak river levels over the next 30 years.

A bigger, more comprehensive, panoramic approach is needed, one that enables us to take full stewardship of our systems; that enables us to get on the front foot.

This is not just a response to climate change, but also a recognition of the seismic changes resulting from the Covid-19 pandemic and our departure from the European Union. We are building a sustainable long-term programme of measures that responds to these impacts and enables us to create new opportunities.

Our partnership area has been hit disproportionately by increases in unemployment reflecting the large number of self-employed and micro businesses.

For Shropshire alone, the caseload increase of universal credit claims as a result of the Covid-19 pandemic was 89%. Unemployment claims in April 2020 increased by more than 100% as compared to April 2019.

“Economic recovery packages should be designed to “build back better”. This means doing more than getting economies and livelihoods quickly back on their feet. Recovery policies also need to trigger investment and behavioural changes that will reduce the likelihood of future shocks and increase society’s resilience to them when they do occur. Central to this approach is a focus on well-being and inclusiveness.”

OECD Building Back Better: A Sustainable, Resilient Recovery after Covid-19: July 2020

Our plan proactively deals with the change needed to rapidly evolve our employment sectors into those required for future resilience. We will:

- Build additional skills and capacity in the agri-tech sector. This will place us at the forefront of the UK food production.
- Use the digital economy as a catalyst for change.

A new approach

➤➤ **The well- worn “reactionary” approach:**
The Partnership no longer sees growth development and water management as independent activities undertaken by independent organisations. This leads to inefficiencies and ultimately, sub-optimal outcomes.

➤➤ **Local interventions: a “club versus country” approach:**
We have individually identified many potential projects, programmes and interventions that are designed to either manage water issues or support growth initiatives in specific areas. Whilst these investments are on a greater scale, their benefits will typically remain local. We will miss opportunities to deliver more, at greater pace and at less cost, unless we can identify a new way forward.

➤➤ **The way forward: Fully-integrated system stewardship and strategic delivery:**
It is only with catchment-wide investment and integrated planning that we will unlock the full economic growth potential of the region, and the role the region in-turn can play in supporting other parts of the UK in building resilience. By working proactively with the natural environment to manage the risks of extreme events, and maximising the wide-ranging benefits the river network enables, we can ensure that the collective economic ambitions of partner organisations are advanced.

Project showcase

The Severn Regional Growth Zone will integrate projects across traditionally discrete sectors to **transform the economy and create vibrant places** for people to enjoy and thrive in. A systems approach to water management is a fundamental enabler for the region, supporting investments in Economy, People and Place.



The projects shown on the map illustrate the diversity of initiatives the strategy for the **Severn Regional Growth Zone** will seek to support. By bringing organisations together to work collaboratively and efficiently, further projects and programmes will be developed and delivered.

Projects

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|---|--|--|
| 1. River based regional park | 19. Shrewsbury integrated transport and water management | 34. A4440 road improvements |
| 2. Gloucestershire agri-tech hive | 20. Shropshire natural flood management | 35. Tenbury Wells resilience |
| 3. Tewkesbury riverside regeneration | 21. River based regional park | 36. A40 upgrade and resilience |
| 4. Vale of Evesham agri-tech water security | 22. Cross border connectivity and resilience | 37. Hereford city centre transport and water management |
| 5. Worcester River Severn connectivity | 23. Herefordshire natural flood management | 38. Hereford Riverside Quarter |
| 6. Redditch Town Deal resilience | 24. River Lugg catchment management | 39. Bridgnorth market town growth and resilience |
| 7. Stourport marina | 25. Cyber Valley site and connectivity resilience | 40. Ludlow market town growth and resilience |
| 8. Stourport floodplain meadows | 26. Hereford Enterprise Zone resilience | 41. Bromsgrove growth and resilience |
| 9. Severn Thames Transfer | 27. Hereford Town Deal environmental enhancements | 42. A38 connectivity and resilience |
| 10. Kidderminster Future High Street Fund environmental enhancement | 28. Wye Valley tourism | 43. A417 connectivity and environmental net gain |
| 11. A46 trade corridor resilience | 29. Ross on Wye Enterprise Zone resilience | 44. Severn Ham floodplain meadows |
| 12. Ironbridge power station smart water 5G test bed | 30. Worcester Parkway | 45. National Trust and estate owner wetland creation and woodland planting |
| 13. Ironbridge World Heritage Site resilience | 31. Gloucester City regeneration and resilience | 46. Wye catchment partnership |
| 14. River based regional park | 32. Shropshire energy network upgrades | 47. Shrewsbury Big Town Plan - nurturing natural Shrewsbury |
| 15. M54 growth corridor resilience | 33. Worcestershire natural flood management | 48. Herefordshire destination Business Improvement District |
| 16. Telford Town Deal environmental enhancements | | 49. Worcester City Centre Generation and creative industries |
| 17. Future growth (Strine Catchment) | | 50. Worcester cultural development and creative industries |
| 18. Shropshire groundwater scheme | | |

Projects

Supporting wider national growth Severn Thames Water Transfer

United Utilities, Severn Trent Water and Thames Water are collaborating to examine the option of a water transfer from the Severn to the Thames. This could bring around £1.3 billion of water infrastructure investment into the region, and could facilitate wider economic, environmental and resilience benefits.

We will: align with Water Resources West, to develop strategic scale options for integrated water management infrastructure to deliver resilience in the region and nationally.

Unlocking riverside generation Worcester City Centre Masterplan

This is an ambitious 20-year work programme to transform the Riverside Quarter in to a destination for leisure, living and work. £11 million investment in a new pedestrian cycle bridge across the River Severn at Kepax and new cycle / pedestrian connection from Worcester to City Centre to Worcester Urban Extension (South).

We will: identify and deliver the enabling water management infrastructure which will unlock new opportunity zones.

Underpinning sector based growth Gloucestershire Agri-tech hive

Gloucestershire aims to create an innovation cluster to support a food and agriculture sector valued at nearly £1.5 billion. Harnessing the skills and ideas generated through the agri-tech hive will create a circular economy in food and farming that is good for the planet, sustains natural capital and improves health.

We will: identify ways that water management infrastructure can underpin the resilience and growth aspirations of the agri-tech sector.

Improved Water Quality Herefordshire housing

Water quality within the River Wye catchment area is a critical environmental issue. The area is a designated Special Area of Conservation and parts of its catchment have phosphate levels which already exceed the conservation targets required to allow development.

We will: develop innovative solutions which improve water quality and enable sustainable housing growth.

Case study 1

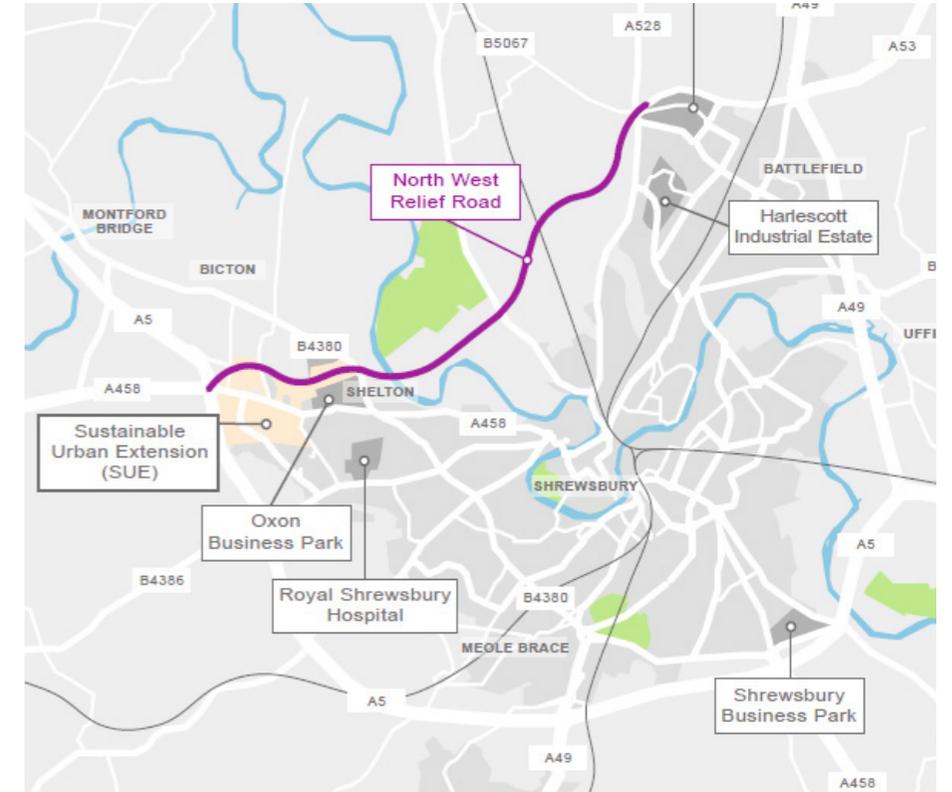
Joint infrastructure delivery Shrewsbury North West Relief Road

The Shrewsbury North West Relief Road will provide a new, single carriageway road addressing a traffic bottleneck to enable the town to develop and grow. The road will include a new bridge over the River Severn and its floodplain.

We are exploring the potential of safely storing high flows upstream of the bridge to enable protection of existing homes and businesses.

By safely storing high flows upstream of the bridge, we can protect existing homes and businesses, de-risk developments currently proposed and open up new areas for development.

With the right level of investment this intervention will also address issues of sustainable water supply for agriculture, in Shropshire, Powys and further down the river network.



Direct Benefits →

- **121ha** of urban and suburban land taken out of flood risk
- **30ha** of Shropshire Council owned land taken outside of flood risk
- **7 out of 37** publicly owned land parcels protected
- **3 of the top** Shropshire businesses protected (**combined GVA of £37million**)
- Reduction in **£4million** annual loss of GVA across **291 business**

Case study 2

Attracting Investment Tewkesbury, Spring Gardens

Market perception in Tewkesbury around land values is lower than what should be expected given its historic nature and location on two rivers.

This is due to the risk of flooding creating a vulnerability to development, not only in the areas affected but in surrounding areas, too. This has been demonstrated through the marginal viability of the Spring Gardens project.

This mixed-use regenerative opportunity in the heart of Tewkesbury Town Centre will unlock a number of direct benefits



Direct Benefits →

- **10,000** new homes
- **£124.7 million** of economic and social value
- **£49 million** NPV wider economic benefit (over 30 years)
- **214 new jobs** and apprenticeship created

Projects

Net Zero Carbon River Based Regional Parks

Discussions are already underway around ambitions for a shared regional park creating areas of mixed broad leaf woodland, offering the opportunity to capture carbon at a rate of 270 tonnes per ha.

This creates the potential to offset wider water infrastructure delivery so that our water management work can itself be net zero.

We will: promote systems based initiatives for catchment management to reduce flood risk, secure water resources, achieve net zero carbon, deliver visual & recreational amenity, and enhance biodiversity.

Resilient Infrastructure National Centre of Cyber Security

The River Severn region is setting itself up as a hotbed of innovation in nationally and internationally significant research fields, including Cyber Valley which is focused on becoming the UK's largest cluster of cyber-tech and digital activity outside London.

We will: build flood resilience at key sites, such as the £9million centre of excellence located at Hereford's Skylon Park alongside the River Wye.

Technology and Innovation 5G and AI test bed

Conversations are already underway with private developers and academic institutions within the region to look at the opportunity for test beds and research centres along the river network to harness the power of advances in digital infrastructure, particularly 5G and AI.

We will: This will build a wider commercial case and a skills trading opportunity. Partnership conversations have already identified novel ideas such as water-based Enterprise Zones to help drive innovation forward.

Resilience for connectivity Trans Midlands Trade Corridor

The Trans Midlands Trade Corridor is one the country's most important trade routes connecting major towns and cities including Tewkesbury, Stratford-upon-Avon, Coventry, Leicester, Nottingham, Lincoln, Grimsby and Hull.

We will: continue conversations with Midlands Connect around aligning work and building climate resilience into strategic transport schemes, simultaneously meeting connectivity, flood risk and wider climate adaptation agendas.

Taking the Strategy Forward

We have put in place the structures, tools and systems to develop the strategy and **unlock economic potential**. We need a truly collaborative approach with Government which enables us to build back better, to drive resilient and sustainable growth along Britain's longest river network.

Checklist

- ✓ We have a **structured and accountable body** with the right partnership and governance arrangements to support the development of a robust and adaptive strategy. Our partners have access to a number of delivery frameworks presenting opportunities for savings through efficient procurement and delivery.
- ✓ Our partners have made an **early capital financial commitment** of £300,000 and invested extensive resources towards developing the strategic vision for the Severn Regional Growth Zone.
- ✓ Government funding of **£9.7 million** is required to unlock this growth potential, to enable the Partnership to develop a comprehensive strategy, supported by a business case for its delivery. Our focus will be on **diversifying sources of infrastructure investment** by exploring how water management across the Severn river network provides new financing leverage.
- ✓ A **Severn Regional Growth Zone business case** will show how different opportunities have been evaluated, set out how the preferred projects and priorities in this strategy will be delivered and funded, explain the outcomes they will deliver and detail how partners will be mobilised to achieve them.
- ✓ With an immediate investment of £1 million, we have identified a programme that will see delivery of a **Strategic Outline Case in 2020**. Our first task will be to finalise governance and agree the implementation approach. We will then undertake a phased approach of collating baseline evidence that will be used to identify and compare delivery opportunities. This will inform the prioritised list of investments justified in a Strategic Outline Case. We will ensure ongoing engagement - working closely with communities, businesses, universities and other organisations - throughout the development of the Strategy.

Our plan

	Summer 2020	Autumn 2020	Winter 2020	»» 2021	»» 2022	»» 2023	»» 2024
Task	- Governance framework - Decision making processes	- Baseline (economy, health, energy, water, natural capital) - Sustainability appraisal	- Finance and funding, approvals, procurement planning	- Identification of programme elements	- Appraisal	- Preferred option development - Finance and funding, approvals, procurement planning	- Completion of strategy and business case
Outcome	- Aligned governance and agreed delivery approach	- Baseline understood and endorsed	- Strategic Outline Case complete	- Alternative programmes understood	- Impacts understood	- Preferred option understood	- Strategy complete - Outline Business Case complete



- Existing asset enhancement
- New apprenticeships
- New funding mechanisms
- Key accelerated projects
- Programme of accelerated projects
- Integrated delivery with partner programmes
- Innovation clusters
- Strategic programme of integrated infrastructure
- Whole of region, systems driven schemes
- Trading our research and skills

Contact

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